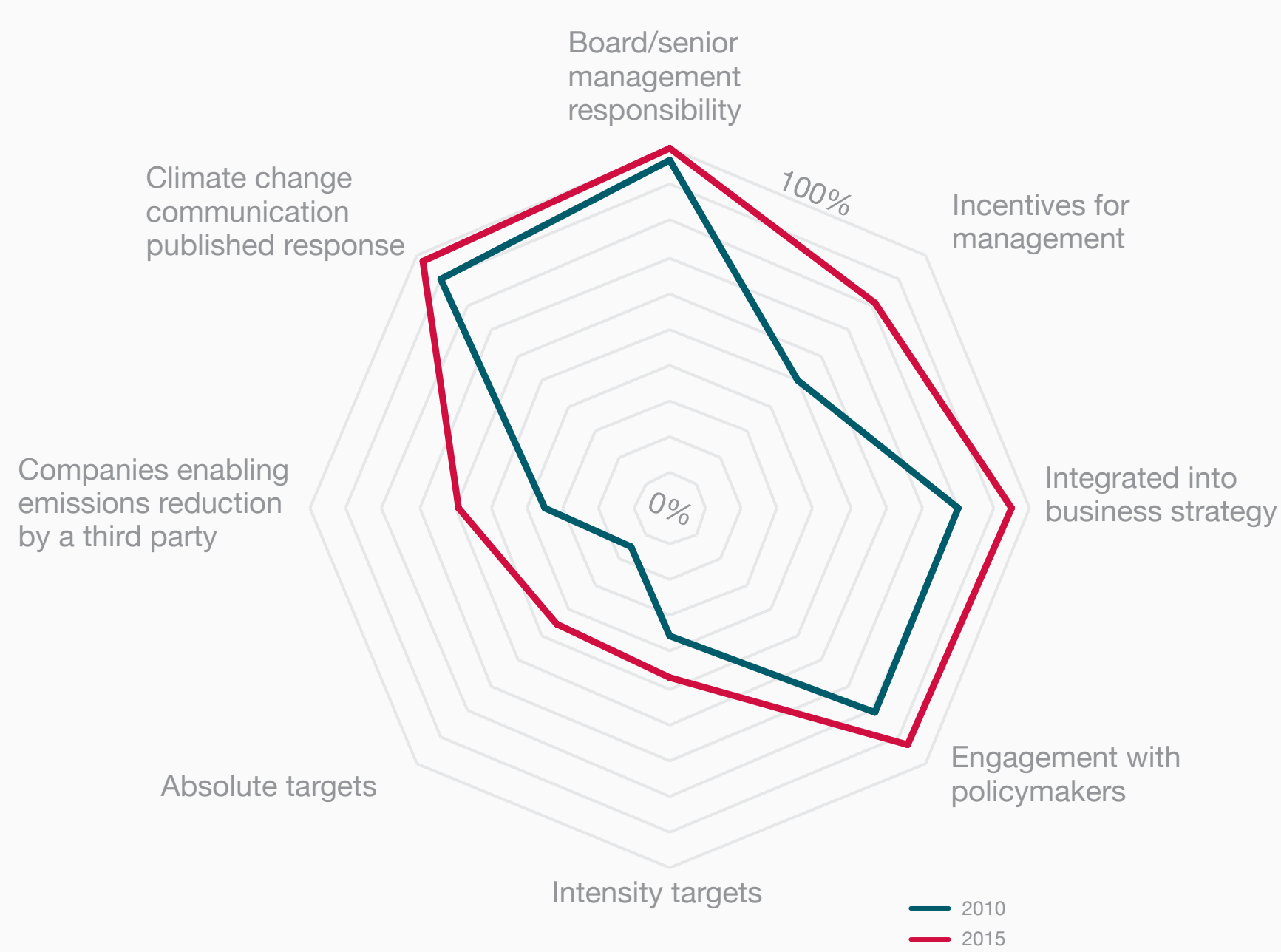


MANAGEMENT GOVERNANCE AND STRATEGY TRENDS



South African companies demonstrate the attention they are giving climate change by major improvements in governance and integrating climate change into overall business strategies

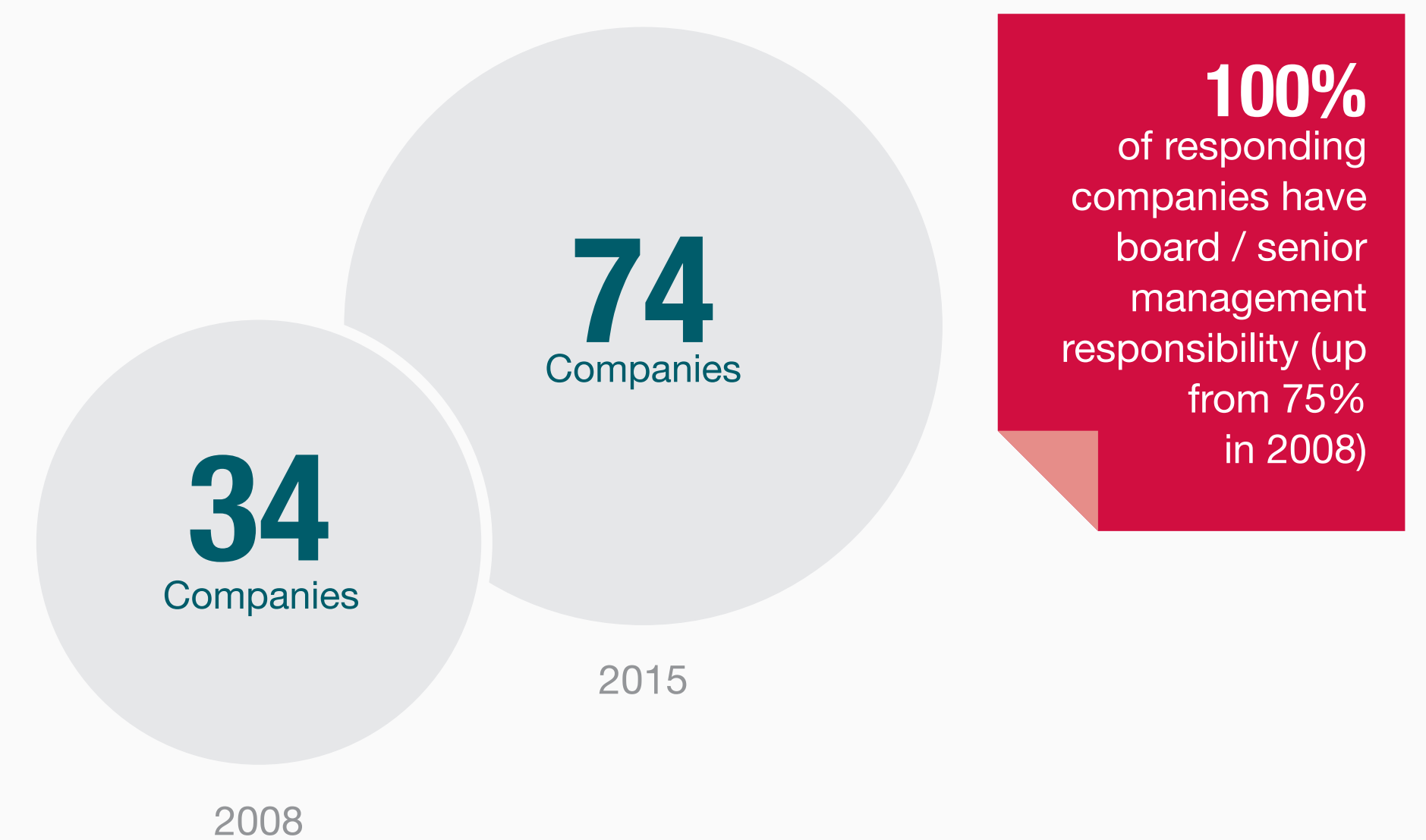
KEY MANAGEMENT INDICATORS



- 100% of responding companies have board / senior management responsibility in 2015
- Incentives for climate change management is up from 51% in 2010 to 81%
- More companies integrate climate change into business strategy and risk management processes
- Almost all responders are communicating climate change info in external publications
- While more companies produce goods and services that reduce 3rd party emissions, more progress can be made
- While there is significant improvement in climate change governance, still fewer than half of the companies set absolute targets

ALL COMPANIES NOW HAVE BOARD OVERSIGHT OF CLIMATE CHANGE

The number of responding firms with board/sub-set of board oversight of climate change issues

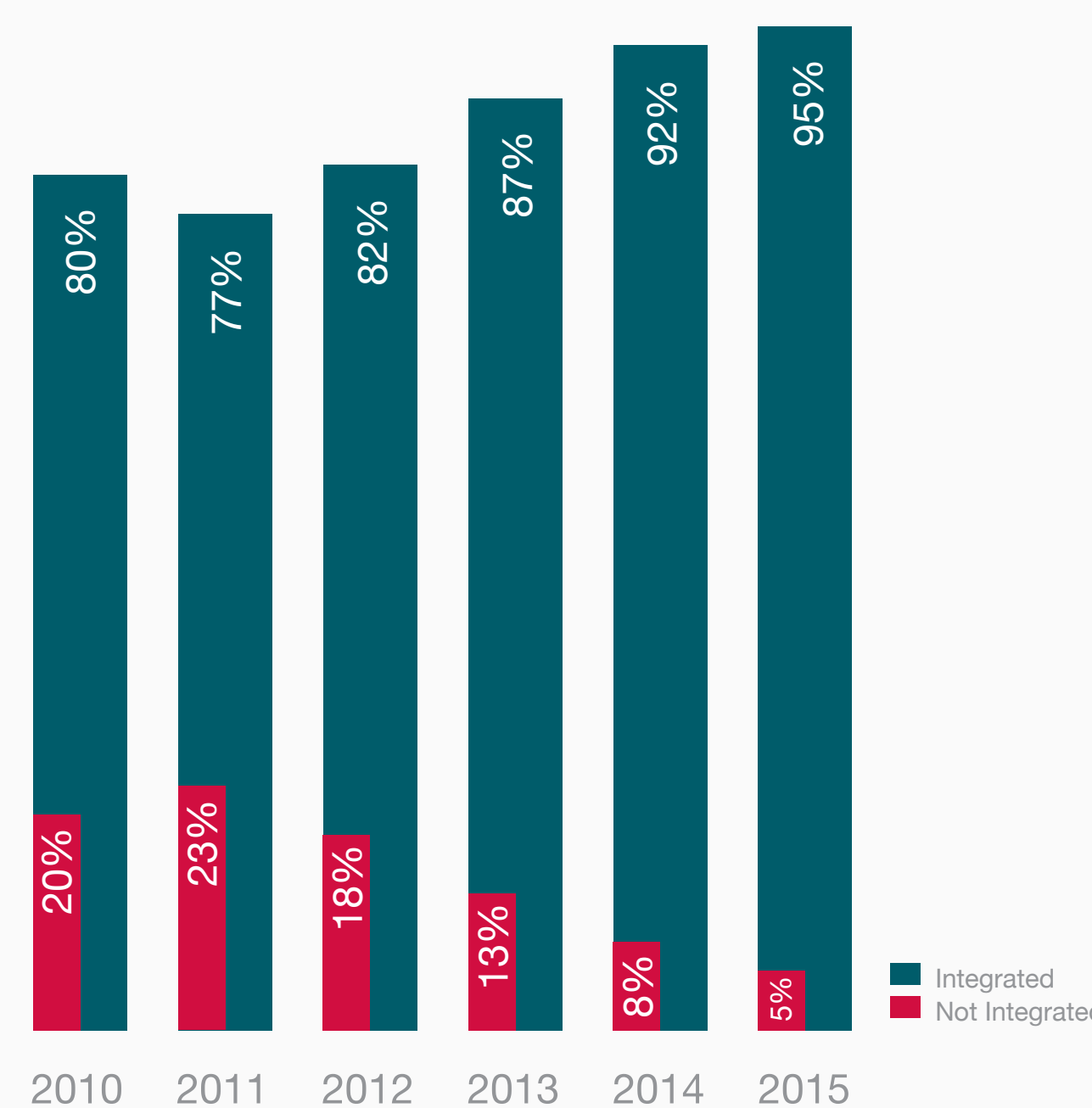


CLIMATE CHANGE IN RISK MANAGEMENT PROCESSES

Percentage of companies that have integrated climate change in their risk management processes

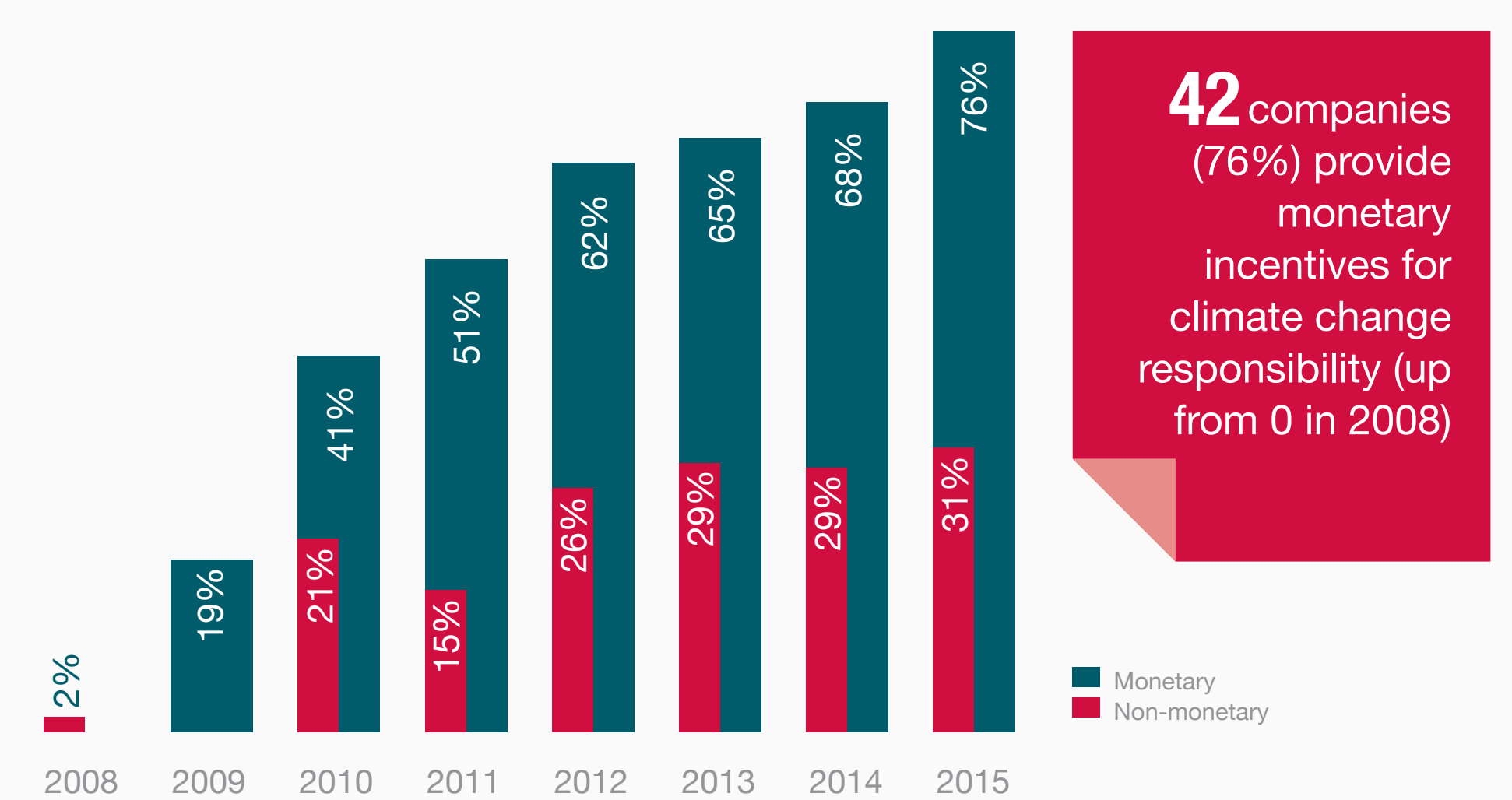


Companies that have climate change integrated into business strategy

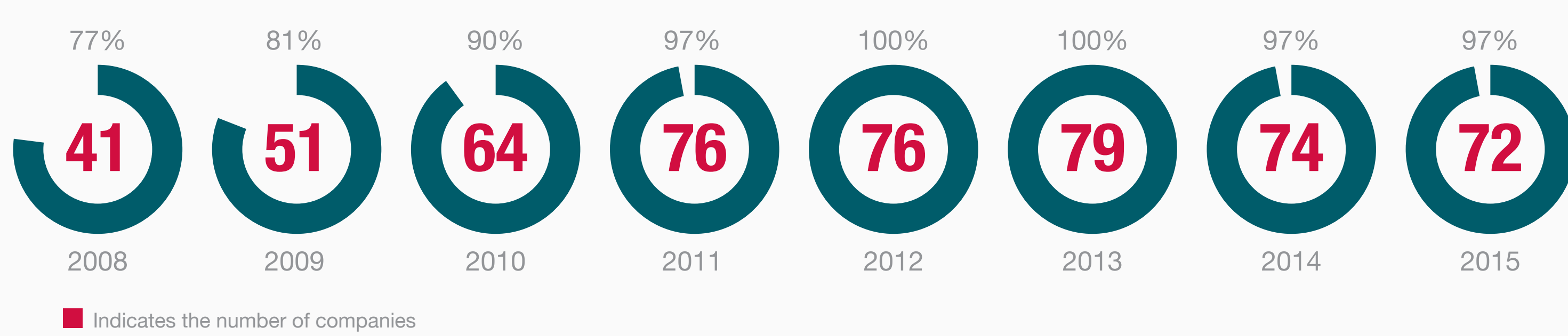


MORE COMPANIES ARE PROVIDING INCENTIVES FOR MANAGEMENT AT VARIOUS LEVELS

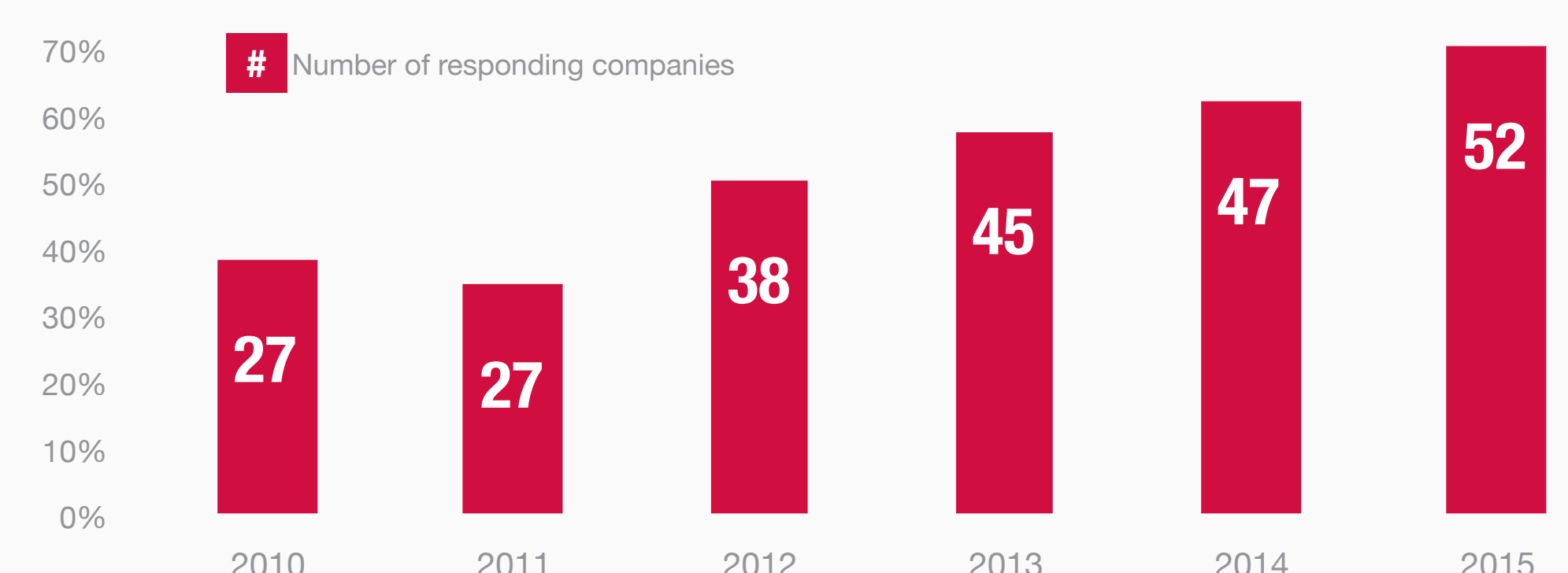
Percentage of companies providing monetary and non-monetary incentives for climate change responsibility



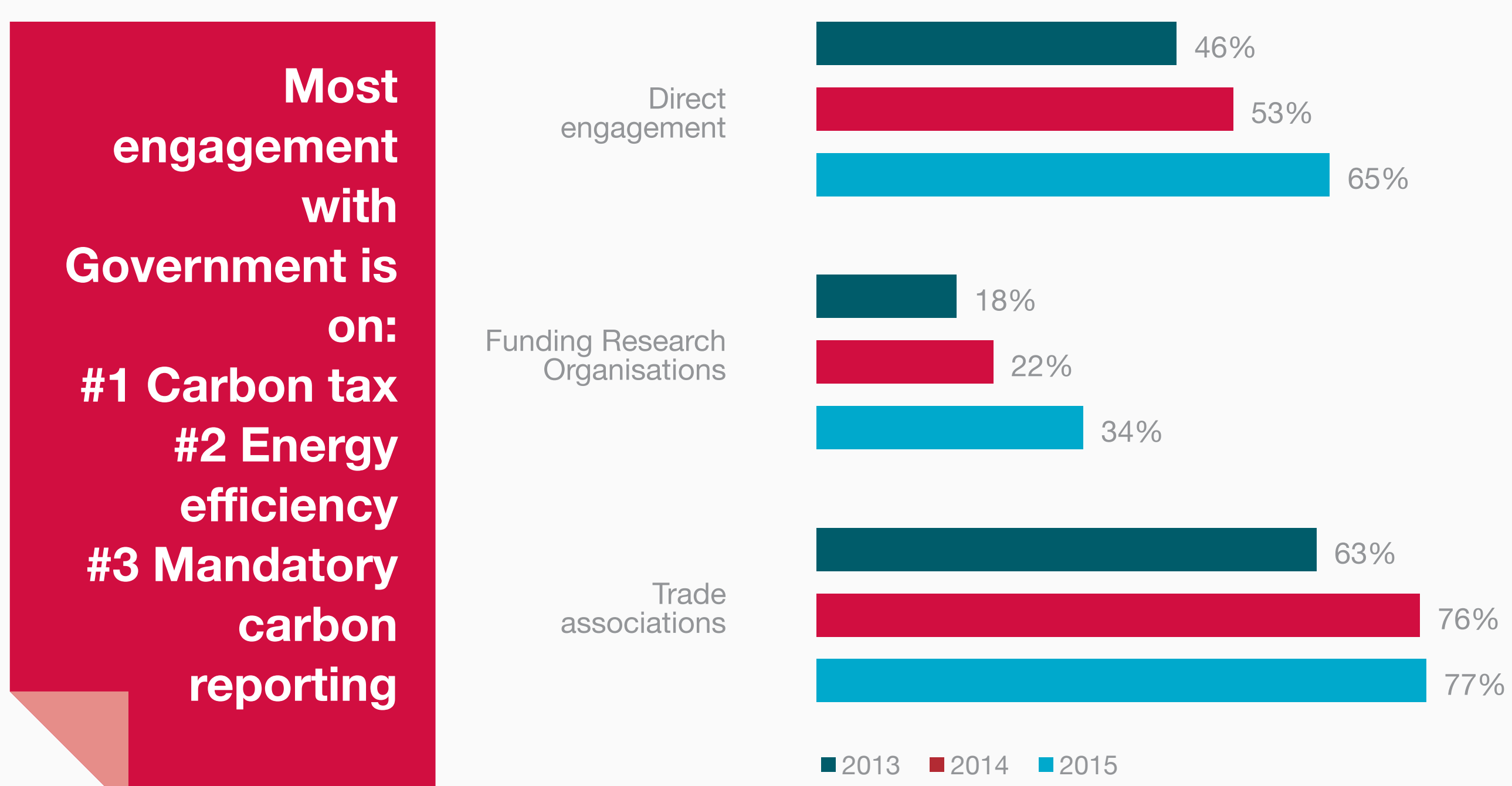
MORE COMPANIES ARE PUBLICLY COMMUNICATING THEIR RESPONSE TO CLIMATE CHANGE OUTSIDE THEIR CDP RESPONSE



THE NUMBER OF COMPANIES THAT HAVE BOARD OVERSIGHT, PROVIDE INCENTIVES, INTEGRATE CLIMATE CHANGE INTO STRATEGY AND RISK MANAGEMENT AND SET TARGETS ARE GROWING



MORE COMPANIES SEE THE NEED TO DIRECTLY ENGAGE WITH GOVERNMENT, AS WELL AS THROUGH TRADE ASSOCIATIONS



Most engagement with Government is on:
 #1 Carbon tax
 #2 Energy efficiency
 #3 Mandatory carbon reporting

In 2015 19% more companies engage directly with government on climate change issues (compared to 2013)

COMPANIES HAVE INCREASINGLY ENGAGED WITH GOVERNMENT ON CLIMATE CHANGE RELATED ISSUES

