



British  
High Commission  
Pretoria



# NDP Action Plan Launch

April 2016



Network South Africa

Business Action for Sustainable Growth



# Outline

1. Strategic context
2. Project background
3. Initial 12 short-listed actions
4. The NDP Business Action Plan
5. Way forward
6. Questions and discussion

# 1. Strategic context

# The NBI aims to drive business participation in an economic transition and social transformation



We aim to drive a conversation, leading to action, through 3 areas:

1

**Strategic thought leadership** that uncovers areas of shared risk and opportunity. These opportunities and risks form the basis for designing collective action programmes and understanding implementation approaches.

2

**Build the capacity of all stakeholders**, with a focus on business, to engage in potential collective action programmes. Building parity in knowledge, understanding and capacity across partners enhancing potential success of collective projects.

3

**Design and implement collective projects** that lead to business led solutions which unlock developmental outcomes that drive sustainable growth; underpinning business being able to engage in courageous conversations with multiple stakeholders.



In addition to the positive developmental outcomes, our strategy should result in 3 key outcomes for our member companies



NBI members are recognised as a source of innovation and positive action and as a trusted implementation partner

NBI members have actively implemented collective action projects and influenced policy through business-led solutions

NBI members are sufficiently respected to speak out, through directed courageous conversations, against mismanagement, poor practice and corruption in both public and private sector



In order to align stakeholders and maximise action and impact we believe that a uniting vision is an important first step



“Action without vision is only passing time.  
Vision without action is merely daydreaming.  
But vision with action can change the world.”  
- Nelson Mandela



The manner in which the NDP was developed was world leading and unique in its inclusivity.

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## Vision in Action

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The NBI believes that the NDP is still the primary, overarching and binding vision for South Africa's development to 2030 and is integrated into Government policy and planning processes. Our NDP project was designed as a robust process to identify collective action projects in the context of the NDP.

# Persistent “myths” about the NDP

The NBI has worked with the NDP before and mapped the NDP and other framing economic policy documents in our report “It’s the economy, stupid”



- **Efficiency** – optimise the resources required in production and consumption
- **Resilience** – pre-empt and withstand variability in social, economic and environmental conditions
- **Natural capital** – manage, protect, restore and grow natural capital
- **Social equity** - minimise barriers to participation in the economy
- **Employment**– maximise the number of economically active people
- **Growth** - create new economic opportunities and maximise existing opportunities
- **Governance and citizenry** – ensure a transparent and effective system of governance





# NDP Myth 1: The NDP is incomplete and covers only a narrow band of economic outcomes

Efficiency	Decoupling		Dematerialisation		Input productivity			
	Resource efficiency	Change source material	Re-use	Recycle	Labour Productivity	Capital Productivity	Technology suitability	Land rights
<b>NDP</b>	<ul style="list-style-type: none"> <li>Vehicle efficiency, modal shift and public efficiency</li> <li>Energy efficiency</li> <li>Lower carbon energy</li> <li>more-efficient agricultural practices</li> <li>Water conservation</li> <li>Clean coal technologies</li> </ul>	<ul style="list-style-type: none"> <li>Reduce domestic use of fossil fuels – universal electrification</li> <li>Biofuel and gas as alternatives</li> <li>Lightweight materials in vehicles</li> </ul>	<ul style="list-style-type: none"> <li>Farther water re-use, regional approach to wastewater management</li> <li>Research into water re-use and desalination</li> <li>Waste to energy projects</li> <li>Reduce solid waste disposal</li> <li>Capture land-fill gas methane</li> </ul>	<ul style="list-style-type: none"> <li>Composting and recycling of organic waste</li> <li>Consumer awareness initiatives</li> <li>Sufficient recycling infrastructure</li> <li>Local government must lead by example</li> </ul>	<ul style="list-style-type: none"> <li>A national Productivity Accord</li> </ul>	<ul style="list-style-type: none"> <li>State spending on infrastructure to 'crowd in' private investment</li> </ul>	<ul style="list-style-type: none"> <li>Increasing R&amp;D spend by government and encouraging private R&amp;D</li> </ul>	<ul style="list-style-type: none"> <li>Change approach to land tenure systems</li> </ul>
<b>IPAP</b>	<ul style="list-style-type: none"> <li>Upgrade of the electrical power and energy measurement standards</li> <li>Energy efficiency standards, accreditations and labelling</li> <li>enhancements of production efficiency in the Fruit and vegetable Canning Industry</li> </ul>	<ul style="list-style-type: none"> <li>Commercialisation of Natural Fibre Reinforced Composites</li> </ul>		<ul style="list-style-type: none"> <li>Development of Waste Management and Recycling Industry Strategy</li> </ul>				
<b>NGP</b>								
<b>NCCRWP</b>	<ul style="list-style-type: none"> <li>The Energy Efficiency and Energy Resource Management Flagship Programme</li> <li>The Transport Flagship Programme</li> <li>The Carbon Capture and Sequestration Flagship Programme</li> <li>Water resource management</li> </ul>							
<b>NSSD</b>	<ul style="list-style-type: none"> <li>Transport modal shifts and efficient vehicles</li> <li>Energy efficiency standard</li> <li>Solar water heaters</li> <li>Diversifying energy sources</li> <li>Water savings</li> </ul>	<ul style="list-style-type: none"> <li>Biofuels strategy</li> </ul>						

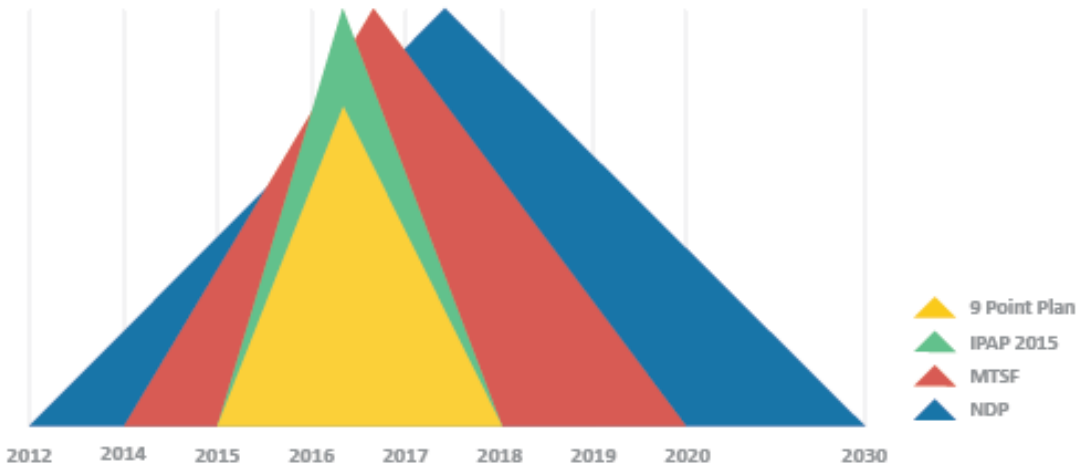
  

Job Creation	Increase the number of available jobs				Enhance job-seekers' suitability for jobs			Match job-seekers with available jobs				Labour market function	
	Economic growth	Labour intensity	Existing jobs available	Skills	Experiences	Behavioural characteristics	Access to available jobs	Location of jobs	Ability to apply	Ability to perform	Legislation	Labour market activity	
<b>NDP</b>	<ul style="list-style-type: none"> <li>Employment growth</li> <li>Job creation</li> <li>Productivity</li> <li>Investment</li> <li>Export</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Labour force growth</li> <li>Skills development</li> <li>Training</li> <li>Education</li> <li>Unemployment</li> <li>Reduction</li> <li>Productivity</li> <li>Investment</li> <li>Export</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Labour force growth</li> <li>Skills development</li> <li>Training</li> <li>Education</li> <li>Unemployment</li> <li>Reduction</li> <li>Productivity</li> <li>Investment</li> <li>Export</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Skills development</li> <li>Training</li> <li>Education</li> <li>Unemployment</li> <li>Reduction</li> <li>Productivity</li> <li>Investment</li> <li>Export</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Experiences</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Behavioural characteristics</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Access to available jobs</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Location of jobs</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Ability to apply</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Ability to perform</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Legislation</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	<ul style="list-style-type: none"> <li>Labour market activity</li> <li>Government</li> <li>Private</li> <li>Community</li> <li>Business</li> <li>Research</li> <li>Development</li> </ul>	

The NDP is not perfect, and we don't propose to stick to it blindly, but it provides an excellent starting point. Both to accelerate action and to identify where new thinking is needed.

# NDP Myth 2: The NDP is dead, not even government are paying it attention

## The National Policy Timeframe



The NDP is a long term vision. While it contains many clear recommendations it is not an operational plan. Its timelines are too long and its objectives too ambitious for short term implementation. Government is busy aligning the NDP with its operational planning. Now is the time for business to do the same.

# NDP Myth 3: The NDP alignment with national policy is poor, and national policy alignment in general is poor

- ▲ 9 Point Plan
- ▲ IPAP 2015
- ▲ MTSF
- ▲ NDP

NDP Policy Mapping



# NDP Myth 4: The NDP is not aligned with international development best practice

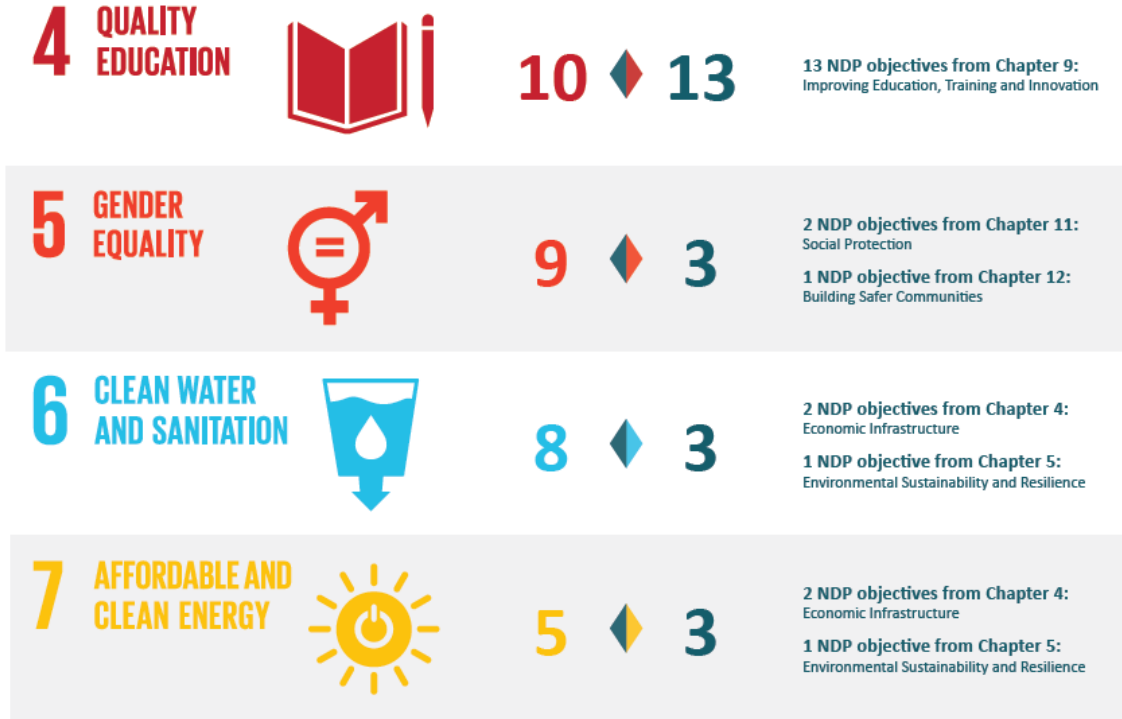
- Policy making in a complex environment (Chapter 1)
- Demographic trends (Chapter 2)
- An integrated and inclusive rural economy (Chapter 6)
- Transforming Human Settlements (Chapter 8)
- Social protection (Chapter 11)
- Economy and Employment (Chapter 3)
- Economic infrastructure (Chapter 4)
- Improving education, training and innovation (Ch 9)
- Health care for all (Chapter 10)
- South Africa in the region and the world (Chapter 7)
- Environmental sustainability and resilience (Ch 5)
- Building safer communities (Chapter 12)
- Building a capable and developmental state (Ch 13)
- Fighting corruption (Chapter 14)
- Nation building and social cohesion (Chapter 15)



- Equality Cluster
- Economic Cluster
- Education
- Health
- Partnerships
- Environment Cluster
- Peace & Justice

The NDP and SDGs provide a highly overlapping, reinforcing framework to structure collective actions that build trust between stakeholders and drive development outcomes

When comparing the targets to objectives one must bear in mind that there are less priority objectives listed in the NDP than there are SDG Targets. The critical point here is the breadth of the alignment.

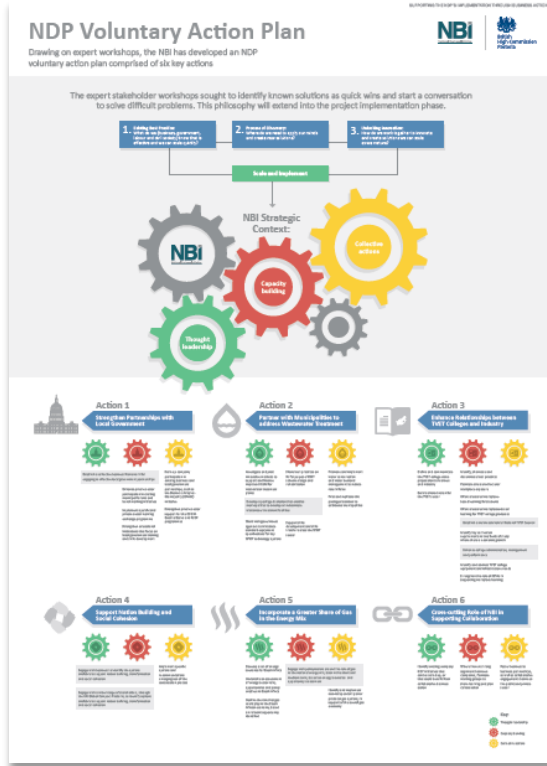


The NBI key work areas can be seen as a maturity spectrum from properly understanding the problem to implementing collective solutions



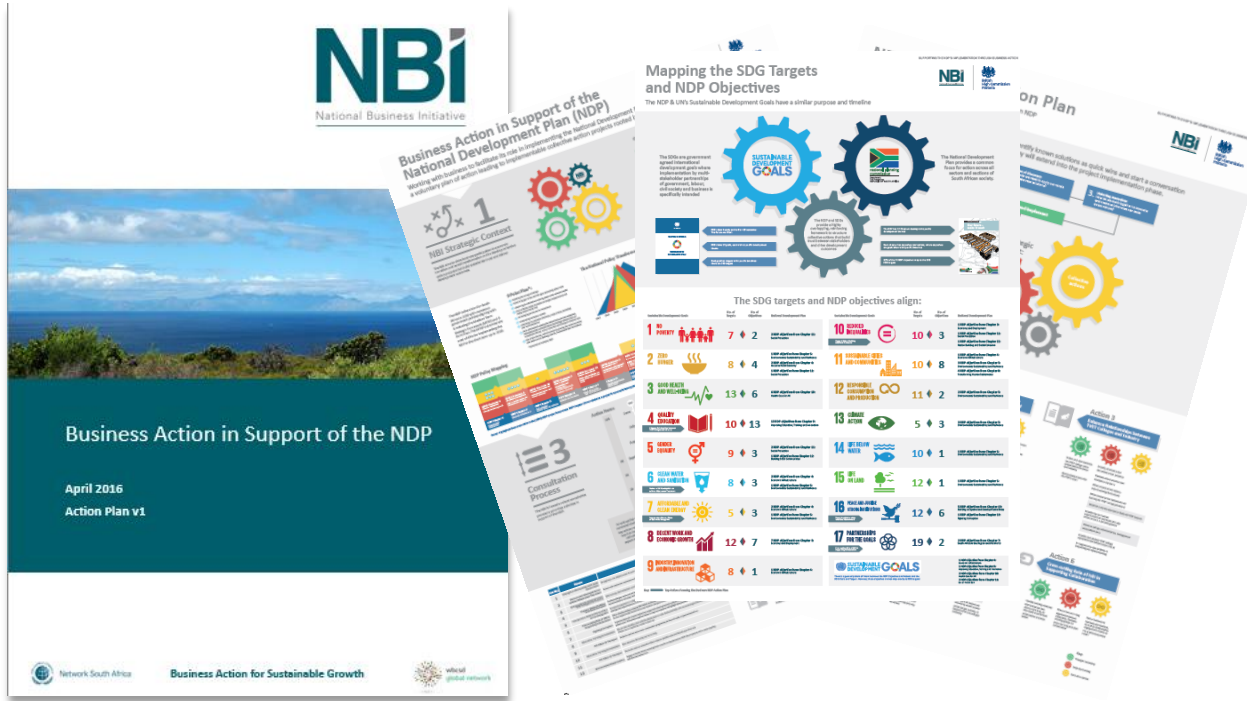
The NBI needed to run a process of prioritisation. One that allowed us to understand the problem, our members priority areas, identify best practice and ultimately choose a starting point.

# The NBI has, through a robust process, prioritised 6 areas for collective business action. We believe these are critical starting points for business engagement



- Business thinking and maturity varies when considering different implementation areas, and so some require more thought leadership and exploration and some are a clear quick win opportunity
- The opportunity is for our business partners to work with us to drive implementation in these areas
- The NBI has already made a start but will need your support in scaling up our efforts
- Today is about introducing you to the resulting Business NDP Action Plan and inspiring you to join us

You can engage further with the Business NDP Action Plan by reading our 4 explanatory documents, and then working with the NBI



The plan will never be perfect and we will adjust it as we learn and as we develop important relationships. It is the opportunity for collective engagement that will drive success.



Obviously implementation of this Business NDP Action Plan is not going to realise the entire NDP, but it is an important start



Taking this first step will:

- Unlock significant development and strategic benefit
- Signal support to government, building trust through action
- Position business as a source of innovation and a trusted implementation partner
- Allow business to identify other policy areas that could unlock significant investment and progress
- Create mutual levels of accountability and develop best practice that will ensure corruption free, effective, efficient implementation models for other development areas



## 2. Project background

Using the NDP as the guiding vision,  
in May 2015 the NBI commenced  
with a project entitled: 'Business  
Action in Support of the NDP'

The project's overall aim is to support the societal outcomes that South Africa needs:

**Business success and the success of society are intrinsically linked**

**Business action in support of societal outcomes can help build trust between business and government**

**Business partnerships can play a key role in developing the society we need**

**End Goal**

To help achieve this overall aim, the specific objectives of the project are to:

1. Identify key areas in which the private sector can help implement the NDP
2. Work to mobilise business around these areas
3. Develop a voluntary action plan to take these areas forward
4. Focus on taking forward 5-6 priority actions on an ongoing basis

# What do we mean by business action?



Focused and tangible



Including 2-3 quick wins to build momentum and trust



Also tackling 1-2 big challenges facing the country

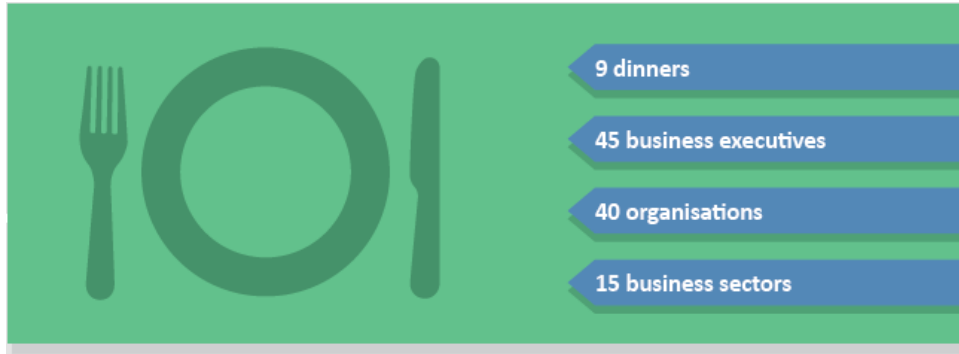


Emphasis on collaboration and collective business action

The project has followed a consultative process (based on 6 key steps) to filter opportunities and develop the Action Plan



# The dinner and business workshop dynamics





# The executive dinner vibe: the NDP can form the basis for scaling up business activity and partnerships

“The NDP is an enabler for good governance”

“The NDP is a wonderful opportunity for partnership”

“The NDP is a good plan, backed by a strong diagnostic and sound participatory approach”

“The NDP presents a compelling long term vision for the country”

“If the NDP was dead people wouldn't be talking about it”

“We don't need space to talk, we need to create space to implement”

“Business must start by addressing national challenges internally”

“Businesses need to bring the NDP into their organisations”

“We need to showcase the success stories in business that are covered in the NDP”

“Collaboration and scaling up of existing initiatives is a quick win”

# The executive dinner vibe: let's use the NDP as the basis for trust building and mutual accountability

“Criticising government is getting us nowhere, we need a different approach”

“Naming and shaming government does not work, rather focus on positive societal impact”

“Use projects to build trust”

“Trust isn't built through dialogue, it is built through action”

“The NDP is not just a policy document for government”

“Business can use the NDP as a rallying point, lead and set our own targets”

“Business and government are jointly accountable”

# The draft action plan workshop dynamics

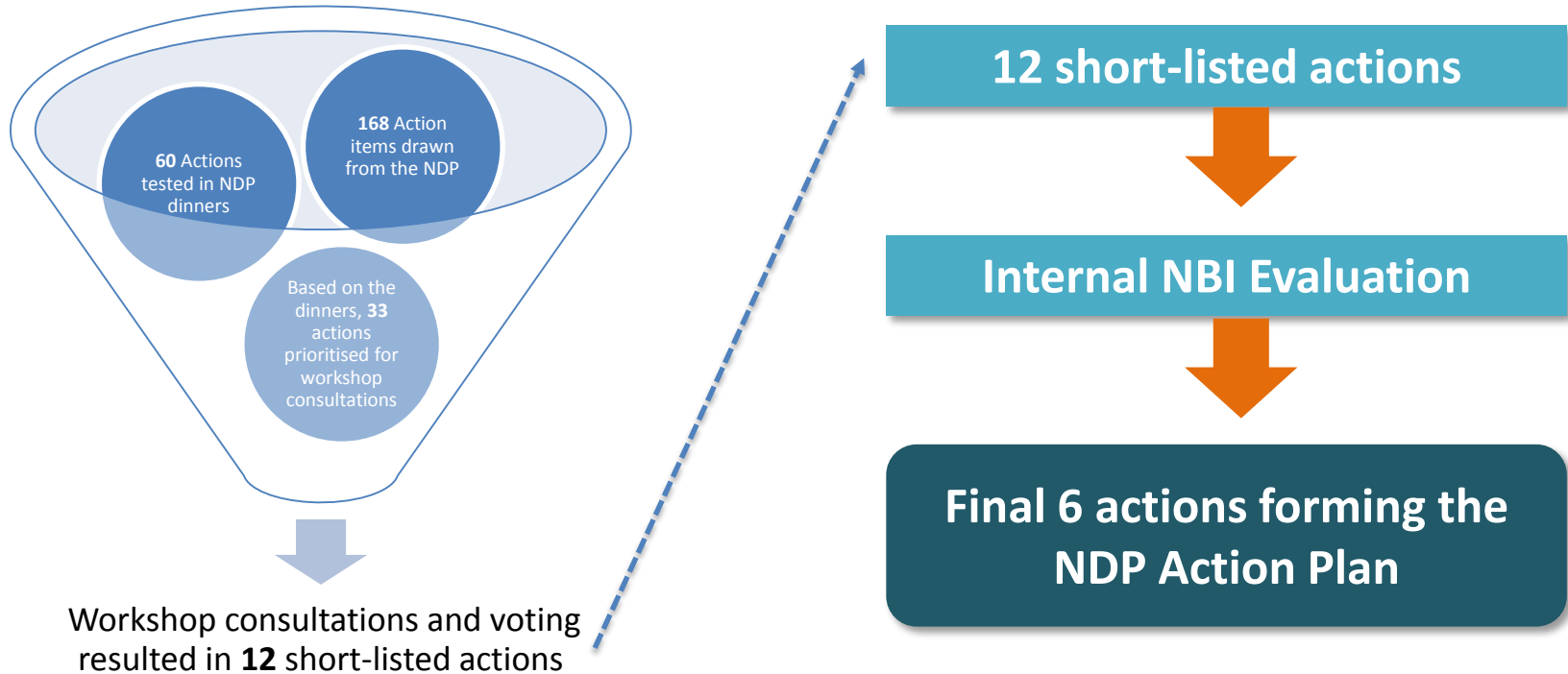
**3 action plan 'solution workshops' held in Johannesburg in April 2016**

**25 different business, government and civil society representatives**

## **Attendees:**

- **A mix of business, government and civil society representatives**
- **Participants helped to refine the scope and key activities of the NDP Action Plan**

Based on this consultative process, **168** potential actions have been filtered down to just **6** actions



# For further detail on the process followed, please refer to the NDP Action Plan document

Step	Activities
Step 1: Desktop Research	<ul style="list-style-type: none"> <li>The project commenced with a process of desktop research and analysis focused on the NDP, AITCE &amp; Sector Blue and latest S&amp;P (IPAP)</li> <li>Documentation of key findings and key issues based on significant strategic issues</li> <li>The initial action business</li> <li>The 1st start-up at the distinction of the NBI</li> <li>A total evaluation of business screening that a potential</li> <li>Follow stage follow <ul style="list-style-type: none"> <li>N</li> <li>F</li> <li>E</li> <li>E</li> <li>E</li> <li>E</li> </ul> </li> </ul>
Step 2: Hosting of Executive Dinners	<ul style="list-style-type: none"> <li>Regard out of with</li> <li>The o</li> <li>U</li> <li>o</li> </ul>

NDP Business Action Plan – April 2016

Step	Activities
	<ul style="list-style-type: none"> <li>Identify additional action items, where considered necessary, provided these suggestions aligned closely with the NDP. A number of additional actions were added to the project, based on the inputs received at the dinners</li> <li>A total of 9 executive dinners took place, with 7 held in Johannesburg, and 1 each held in Durban and Cape Town</li> <li>A total of 45 different senior company representatives attended the NDP dinners, drawn from 40 organisations across 15 business sectors</li> <li>The majority of dinner attendees were company executives in corporate affairs, public affairs, risk, compliance, strategy or sustainability. A number of Group Company Secretaries and NBI Board Members also attended, with 7 CEOs/Managing Directors attending the dinners</li> <li>From this testing phase, a final list of 33 actions were prioritised for further consultation with business via a series of workshops</li> </ul>
Step 3: Wider Business Workshops	<ul style="list-style-type: none"> <li>A total of 3 workshops took place with business in October 2015, with one held in Johannesburg, Durban and Cape Town respectively</li> <li>The workshops had two main objectives, namely to: <ol style="list-style-type: none"> <li>Explore the interim project outcomes with a wider business audience</li> <li>Discuss, review and prioritise the 33 actions that emerged from the executive dinners</li> </ol> </li> <li>Each attendee was provided the opportunity to vote for specific priority actions, and to propose new potential actions</li> <li>The voting results, both in terms of positive and negative votes, were subsequently tallied and analysed, resulting in a final short list of 12 actions (as outlined in Section 3 of this report)</li> <li>In summary, through a process of business consultation, an initial total of 168 actions was reduced to a short-list of 12 actions</li> </ul>
Step 4: Develop Draft Action Plan	<ul style="list-style-type: none"> <li>In developing the draft action plan, the 12 short-listed actions were subjected to a final internal NBI evaluation process, which resulted in the selection of the top 6 actions</li> <li>These top 6 actions (described in greater detail in section 4) form the basis of the NDP Business Action Plan</li> <li>Based on these top 6 actions, a skeleton plan was developed to inform consultation on the draft action plan</li> </ul>
Step 5: Engage on Draft Action Plan	<ul style="list-style-type: none"> <li>A total of 3 workshops took place in Johannesburg to develop and refine the draft action plan, based on inputs from a range of senior personnel within government, civil society and the private sector</li> <li>These 3 workshops took place on the top 3 actions, which were considered to be at the most advanced stage of maturity</li> </ul>

NDP Business Action Plan – April 2016

# 3. The 12 initial short-listed actions

# Overview of Initial Short-Listed Actions (1-3)

No.	Theme	Action Item Description
1.	<b>Capable and developmental state</b>	<ul style="list-style-type: none"><li>Strengthen partnerships between the private sector and local government, drawing on existing public and private sector initiatives</li></ul>
2.	<b>Economic infrastructure</b>	<ul style="list-style-type: none"><li>Partner with municipalities to address wastewater treatment, in support of improved green drop performance</li></ul>
3.	<b>Education, training &amp; innovation</b>	<ul style="list-style-type: none"><li>Enhance the relationships between TVET colleges and industry, in support of graduate placement and employability</li></ul>

# Overview of Initial Short-Listed Actions (4-6)

No.	Theme	Action Item Description
4.	<b>Nation building and social cohesion</b>	<ul style="list-style-type: none"><li>Facilitate dialogue on the role of business in supporting social cohesion and nation building, and work to implement specific recommendations and programmes emerging out of this process</li></ul>
5.	<b>Energy</b>	<ul style="list-style-type: none"><li>Incorporate a greater share of gas in the energy mix, both through importing liquefied natural gas and if reserves prove commercial, using shale gas. Develop infrastructure for the import of liquefied natural gas, mainly for power production, over the short to medium term</li></ul>
6.	<b>Cross-cutting role of NBI in supporting collaboration</b>	<ul style="list-style-type: none"><li>NBI to identify existing company NDP initiatives that can be scaled up, or that could benefit from collaborative business action. NBI to further support implementation between business and government</li></ul>



# Overview of Initial Short-Listed Actions (7-9)

No.	Theme	Action Item Description
7.	<b>Fighting corruption</b>	<ul style="list-style-type: none"><li>In partnership with relevant institutions, support the development of a collective business voice that tackles corruption in the public and private sector. This anti-corruption alliance to report corruption and highlight best practices in reducing corruption</li></ul>
8.	<b>Education, training &amp; innovation</b>	<ul style="list-style-type: none"><li>Government should partner with the private sector to raise the level of R&amp;D, with resources targeted towards building the research infrastructure required by a modern economy</li></ul>
9.	<b>Economic infrastructure</b>	<ul style="list-style-type: none"><li>Embark on private sector water conservation programmes, in line with national government efforts</li></ul>

# Overview of Initial Short-Listed Actions (10-12)

No.	Theme	Action Item Description
10.	<b>Education, training &amp; innovation</b>	<ul style="list-style-type: none"><li>• Basic Education: Work to improve the school system by bolstering and improving the quality of teacher training</li></ul>
11.	<b>Economic infrastructure</b>	<ul style="list-style-type: none"><li>• Work with water service authorities to improve potable water supplies and blue drop performance</li></ul>
12.	<b>Environmental sustainability</b>	<ul style="list-style-type: none"><li>• Engage on South Africa's waste legislation to address impediments to SMME development within waste recycling and the waste value chain</li></ul>

# 4.The NDP Business Action Plan



Business Action in Support of the NDP

April 2016  
Action Plan v1

The NDP Action Plan is focused on the Top 6 actions emerging from the NDP project

# The Action Plan contains an overview and detailed implementation plan for each of the Top 6 actions:

<b>Action:</b>	<b>2. Partner with municipalities to address wastewater treatment</b>
<b>Theme:</b>	Water and sanitation
<b>Strategic Objectives:</b>	<ul style="list-style-type: none"> <li>Investigate and pilot innovative methods to finance improved O&amp;M of wastewater facilities</li> <li>Support effective municipal procurement and rehabilitation, taking into account requirements</li> <li>Share best practices on fit for purpose rehabilitation</li> <li>Support skills development and skills transfer across the WWT sector</li> <li>Develop and pilot a replicable pack for municipalities to develop or upgrade in a manner that is financially and</li> </ul>
<b>Key Stakeholders:</b>	<ul style="list-style-type: none"> <li>Department of Water and Sanitation</li> <li>Water Service Authorities (WSAs)</li> <li>Council for Scientific and Industrial Research</li> <li>Water Research Commission (WRC)</li> <li>Business Leadership South Africa (BLSA)</li> <li>Business Unity South Africa (BUSA)</li> <li>Department of Cooperative Governance (COGTA)</li> <li>National Treasury</li> <li>South African Local Government Association</li> <li>Municipal Infrastructure Support Agency</li> <li>Catchment Management Agencies</li> <li>The Trans Caledon Tunnel Authority</li> <li>South African Cities Network (SACN)</li> <li>Development Bank of Southern Africa</li> <li>Private banks and other financial institutions</li> <li>National Business Initiative (NBI)</li> <li>NBI member companies</li> </ul>

NDP Business Action Plan – April 2016

2. Partner with municipalities to address wastewater treatment					
Output	Activities	Potential Partners	Timeframe	Status	Comment
2.1 Investigate and pilot innovative methods to support and finance improved O&M for wastewater treatment plants	<ul style="list-style-type: none"> <li>Investigate innovative approaches to finance improved O&amp;M for WWT plants</li> <li>Pilot innovative approaches to finance improved O&amp;M, where feasible</li> </ul>	BLSA BUSA BBC NBI National Treasury	1 year for preliminary work; 2-3 years for pilot rollout	Preliminary work underway	
2.2 Promote and implement water conservation and water demand management to reduce return flows	<ul style="list-style-type: none"> <li>Companies to implement water audits and water demand management programmes within their operations</li> <li>Companies to implement water metering, monitoring and targeting systems to support conservation efforts</li> </ul>	SWPN NCPC Private companies NBI DWS NCPC BUSA	1-2 years	Underway	<ul style="list-style-type: none"> <li>The NCPC is in the process of establishing an Industrial Water Efficiency Programme, which should be in place by the second half of 2016</li> </ul>
2.3 Share best practices on fit for purpose WWT scheme design and rehabilitation	<ul style="list-style-type: none"> <li>Outline a set of best practices that identify the importance of technology choice in ensuring effective WWT functioning, including from an ongoing O&amp;M perspective</li> </ul>	NBI Municipalities SALGA WRC CSIR BLSA	1-2 years	Ready for implementation	<ul style="list-style-type: none"> <li>A best practices brochure can be used to outline appropriate technology choices that align with varying municipal contexts and treatment capacity requirements</li> </ul>
2.4 Support skills development and skills transfer across the WWT sector	<ul style="list-style-type: none"> <li>Engage MISA on the establishment of a Technical Advisory Group to support effective municipal procurement in WWTW design and rehabilitation, taking into consideration future O&amp;M requirements</li> <li>Make use of the proposed 'learning exchange programme' outlined in Output 1.4 above, with specific emphasis on the effective management of WWTWs</li> </ul>	SWPN NBI MISA Municipal engineers BLSA National Treasury SACN	1-5 years	Ready for implementation	<ul style="list-style-type: none"> <li>Strong procurement processes and fit for purpose design are key to ensuring effective WWTW development or rehabilitation</li> </ul>

NDP Business Action Plan – April 2016

# The Top 6 Actions making up the NDP Action Plan:



## Action 1

Strengthen Partnerships with Local Government



## Action 2

Partner with Municipalities to address Wastewater Treatment



## Action 3

Enhance Relationships between TVET Colleges and Industry



## Action 4

Support Nation Building and Social Cohesion



## Action 5

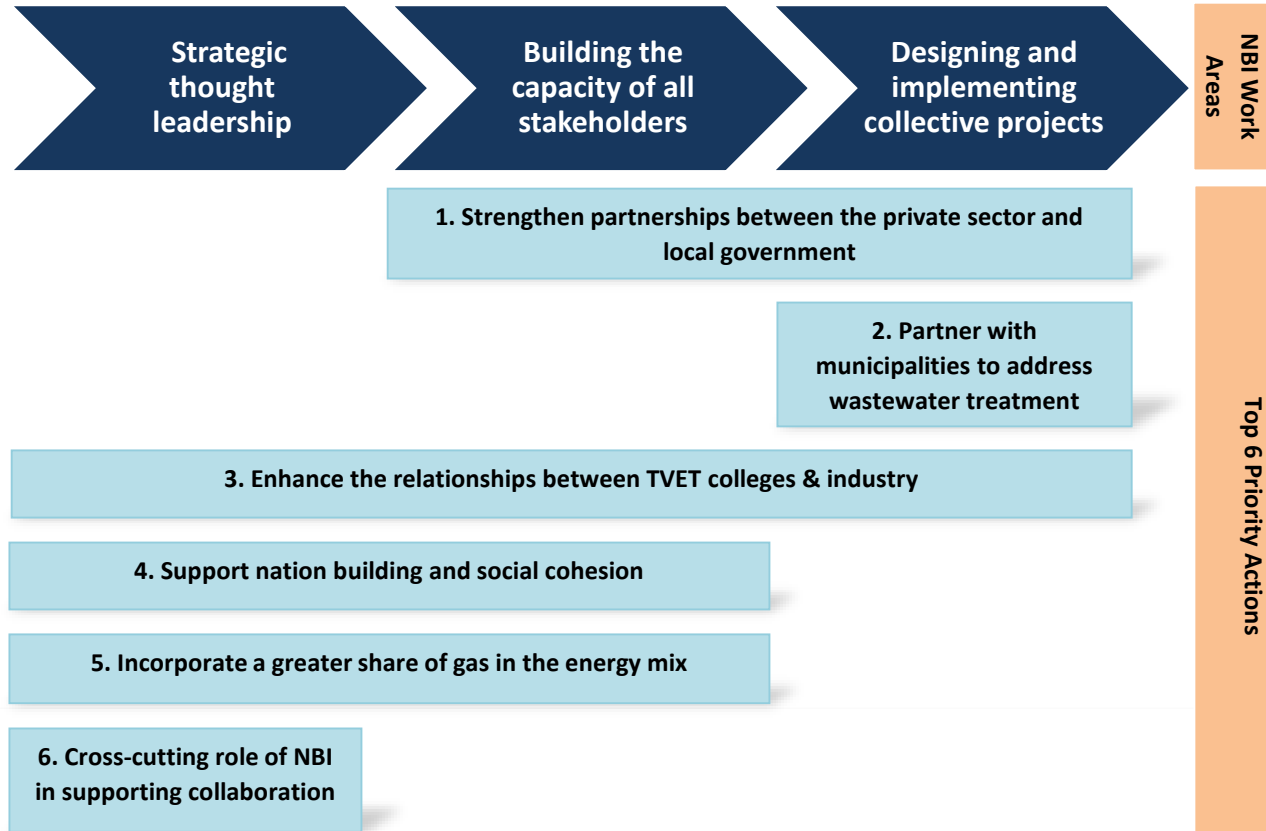
Incorporate a Greater Share of Gas in the Energy Mix



## Action 6

Cross-cutting Role of NBI in Supporting Collaboration

# These 6 actions align well within the NBI's areas of work:





## Action 1

Strengthen Partnerships with  
Local Government



Establish a collective business framework for  
engaging in effective local government partnerships

Enhance private sector  
participation in existing  
municipal forums and  
benchmarking initiatives

Implement a public and  
private sector learning  
exchange programme

Strengthen educational  
institutions that focus on  
local government training  
and skills development

Scale up company  
participation in  
existing business and  
local government  
partnerships, such as  
the Business Adopt-a-  
Municipality (BAAM)  
initiative

Strengthen private sector  
support for the COGTA  
Back to Basics and IUDF  
programmes

### Key:



Thought leadership



Capacity building



Collective actions





Investigate and pilot innovative methods to support and finance improved O&M for wastewater treatment plants



Share best practices on fit for purpose WWT scheme design and rehabilitation



Promote and implement water conservation and water demand management to reduce return flows

Develop a packaged solution that enables municipalities to develop or rehabilitate wastewater treatment facilities

Pilot and replicate this packaged solution to additional municipalities

Work with government agencies to introduce standard equipment specifications for key WWT technology options

Support skills development and skills transfer across the WWT sector



## Action 2

Partner with Municipalities to address Wastewater Treatment



### Action 3

Enhance Relationships between TVET Colleges and Industry



Define and communicate the TVET college value proposition to learners and industry

Build a shared vision for the TVET sector



Identify, showcase and disseminate best practices

Facilitate structured lecturer workplace exposure

Offer structured workplace-based learning for students

Offer structured workplace-based learning for TVET college graduates

Establish a multi-stakeholder National TVET Council

Identify key curriculum requirements in two fields of study where there is economic growth

Enhance college administration, management and performance

Identify and address TVET college equipment and infrastructure needs

Strengthen the role of SETAs in supporting workplace learning





Engage with business to identify the options available to support nation building, transformation and social cohesion

Engage with a wider range of stakeholders, through the UN Global Compact Platform, to identify options available to support nation building, transformation and social cohesion

Implement specific options and recommendations emerging out of the consultation process



#### Action 4

Support Nation Building and Social Cohesion



Develop a set of energy scenarios for South Africa

Undertake an assessment of energy sector risks, opportunities and policy enablers in South Africa

Outline the role that gas could play in the South African economy, based on relevant opportunity identified



Engage with policymakers around the role of gas in the national energy mix, both in the short and medium term, based on energy scenarios and opportunity assessment



Identify and implement non-independent power producer gas options, in support of the overall gas economy

## Action 5

Incorporate a Greater Share of Gas in the Energy Mix





Identify existing company NDP initiatives that can be scaled up, or that could benefit from collaborative business action



Where there is strong alignment between companies, facilitate working groups to share learning and plan collaboration



Foster business to business partnerships, as well as collaborative engagements between the public and private sector



## Action 6

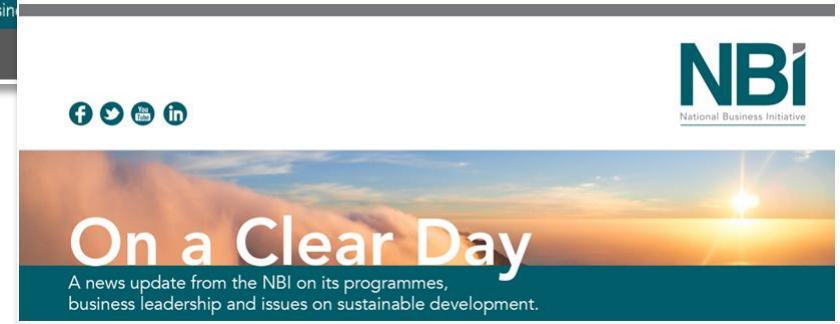
Cross-cutting Role of NBI in Supporting Collaboration

## 5. Way forward

# NBI will undertake a process of disseminating the Action Plan across NBI members and the private sector



- Including through:
  - Email-based notifications
  - Social media
  - The NBI website and newsletter
  - Formal and informal company engagements
  - The 3 project infographics



The next phase of work is where real impact commences:  
*partnership will form the ultimate basis of success*



## Please contact us if:

1. You have a specific interest in one of the top 6 actions
2. Your company is involved in an NDP activity that could benefit from scale or partnership
3. You want to provide input on the Action Plan

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**Even better, drop your business card in the box as you leave!!**





## 6. Questions and discussion

# For more information



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The National Business Initiative is a voluntary coalition of South African and multinational companies, working towards sustainable growth and development in South Africa and the shaping of a sustainable future through responsible business action. Since our inception in 1995, the NBI has made a distinct impact in the spheres of housing delivery, crime prevention, local economic development, public sector capacity building, Further Education and Training, schooling, public private partnerships, energy efficiency and climate change.

The NBI is a global network partner of the World Business Council for Sustainable Development (WBCSD), the focal point of the United Nations Global Compact (UNGC) Local Network in South Africa and an implementation partner of the CEO Water Mandate, We Mean Business and the CDP.

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