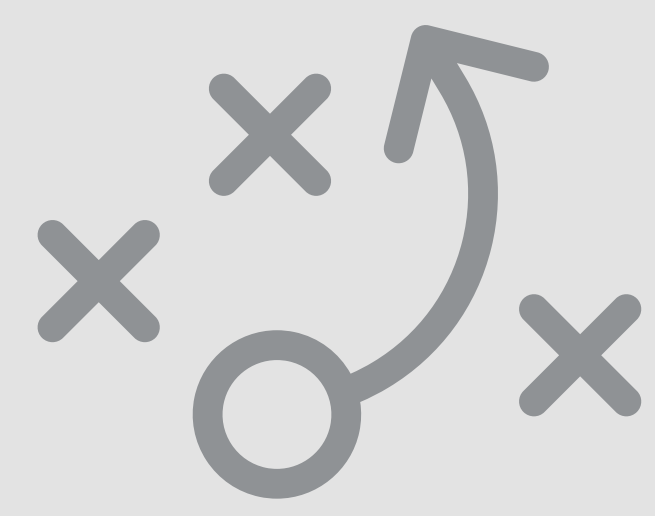


Business Action in Support of the National Development Plan (NDP)

Working with business to facilitate its role in implementing the National Development Plan by developing a voluntary plan of action leading to implementable collective action projects rooted in the NDP



1

NBI Strategic Context

The NBI aims to drive business participation in economic transition and social transformation and to develop collective action projects that build stakeholder trust and deliver development outcomes.



Our approach is to drive conversations that lead to action, through 3 areas:

Strategic thought leadership

that uncovers areas of shared risk and opportunity which form the basis for designing collective action programmes and understanding implementation approaches.

Building the capacity of all stakeholders

with a focus on business, to engage in potential collective action programmes; building parity in knowledge, understanding and capacity across partners to enhance the potential for success.

Designing and implementing collective projects

that lead to business-led solutions which unlock developmental outcomes to drive sustainable growth; underpinned by business being able to engage in courageous conversations with multiple stakeholders.

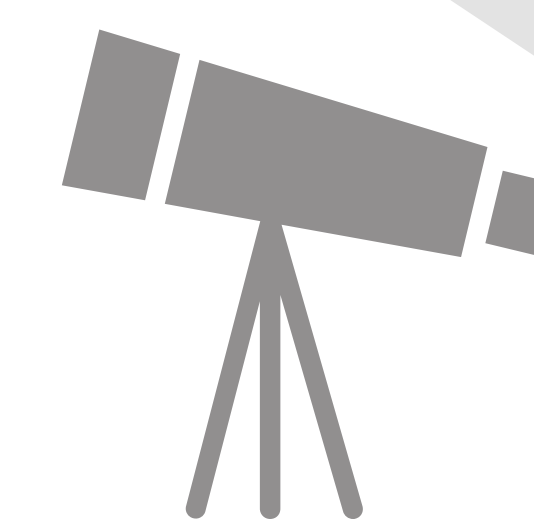
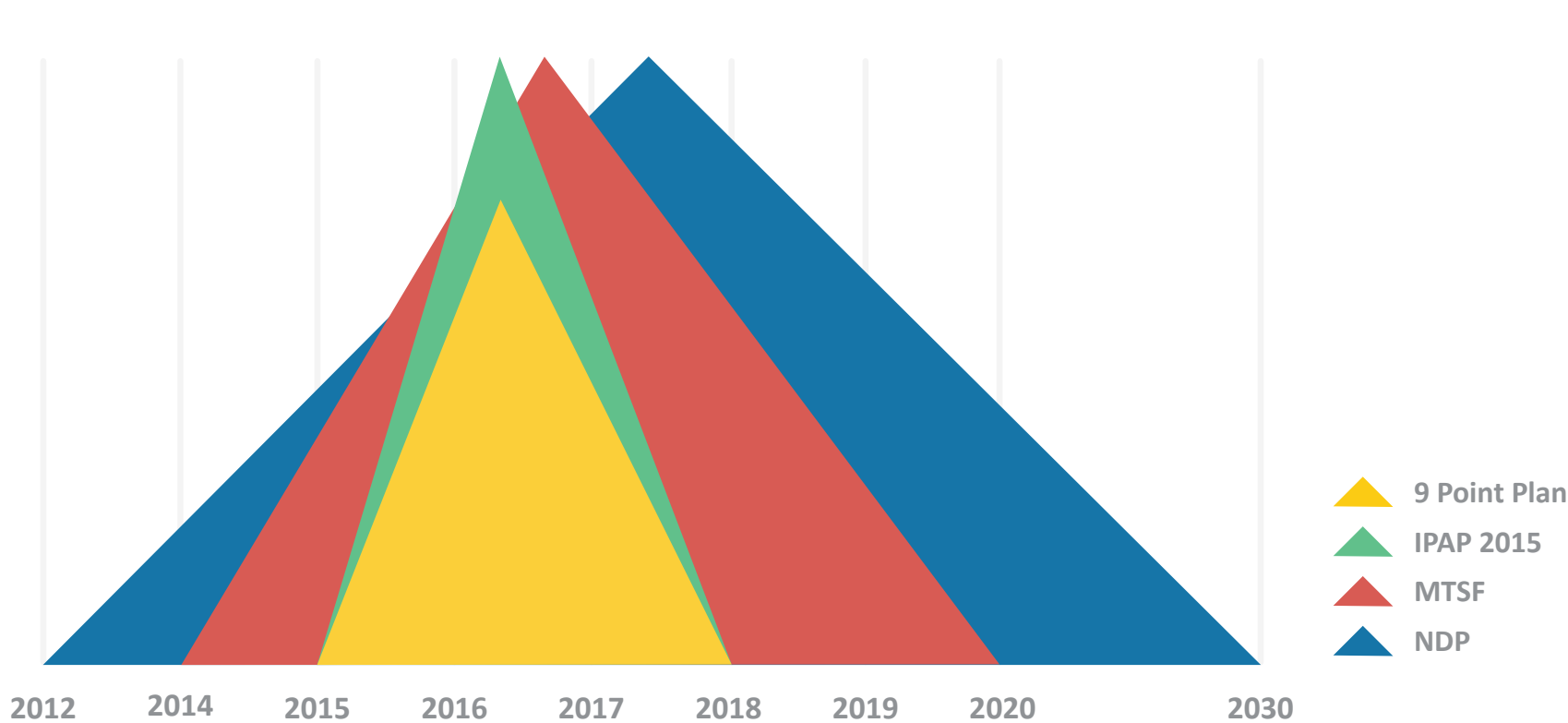
The NDP is the vision for South Africa to 2030 with numerous government policies aligning with it including the Medium Term Strategic Framework (MTSF) and 9 Point Plan. The MTSF outcomes are a set of KPIs for implementing the NDP in the short-term up to 2020.

9 Point Plan*:

- 1 Resolving the energy challenge
- 2 Revitalising agriculture and the agro-processing value chain
- 3 Advancing beneficiation or adding value to the mineral wealth
- 4 More effective implementation of a higher impact Industrial Policy Action Plan (IPAP)
- 5 Encouraging private-sector investment
- 6 Moderating workplace conflict
- 7 Unlocking the potential of SMMEs, cooperatives, townships and rural enterprises
- 8 State reform and boosting the role of state-owned companies, information and communications technology infrastructure or broadband roll-out, water, sanitation and transport infrastructure
- 9 Operation Phakisa, which is aimed at growing the ocean economy and other sectors (Mining, Health, Tourism and Basic Education)

*Correct as at February 2015

The National Policy Timeframe



2

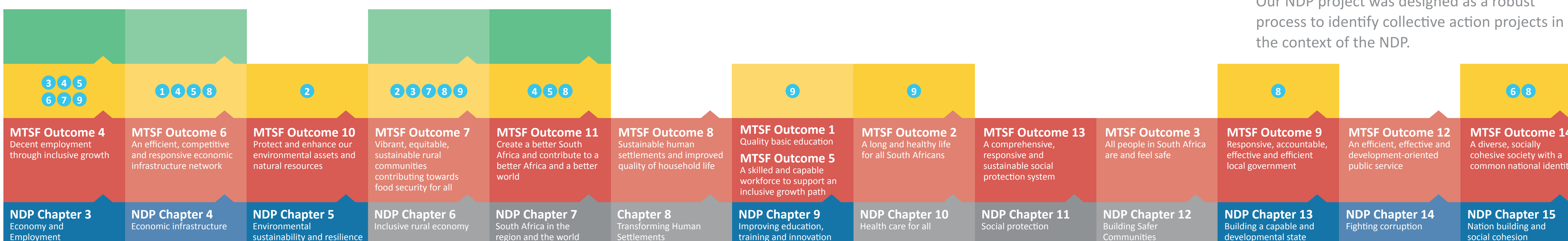
Vision in Action

The NBI believes that the NDP is still the primary, overarching and binding vision for South Africa's development to 2030 and is integrated into Government policy and planning processes. Our NDP project was designed as a robust process to identify collective action projects in the context of the NDP.



Action without vision is only passing time. Vision without action is merely daydreaming. But vision with action can change the world.
- Nelson Mandela

NDP Policy Mapping



Notes: Highlighted blue areas refer to the [NBI's] NDP project focus areas. NDP Chapter 13 was added as a project focus area following the business consultation process • Yellow and green refer to 9 Point Plan and IPAP policy overlaps respectively.



Consultation Process

The NBI followed a robust consultative process to prioritise activities in support of the NDP.

Action Items



Prioritised list of 12 narrowed down to 6 key actions with the top 3 to be further refined through expert workshops

168 action items were filtered using 8 criteria resulting in a total of 60 action items across the 6 NDP themes most relevant to business.

9 dinners
45 business executives
40 organisations
15 business sectors

3 workshops
54 cross sector participants
38 organisations
12 cross-cutting sectors

Each action item was ultimately ranked, with a top 12 set of actions emerging

Ranking	Theme	Action Item Description
1	Strengthen Partnerships with Local Government	Strengthen partnerships between the private sector and local government, drawing on existing public and private sector initiatives
2	Partner with Municipalities to address Wastewater Treatment	Partner with wastewater treatment works to improve sewage treatment capacity and green drop performance.
3	Enhance Relationships between TVET Colleges and Industry	Build a strong relationship between the TVET college sector and industry in support of graduate placement and employability
4	Support Nation Building and Social Cohesion	Facilitate dialogue on the role of business in supporting social cohesion and nation building, and work to implement specific recommendations and programmes emerging out of this process
5	Incorporate a Greater Share of Gas in the Energy Mix	Incorporate a greater share of gas in the energy mix, both through importing liquefied natural gas and if reserves prove commercial, using shale gas. Develop infrastructure for the import of liquefied natural gas, mainly for power production, over the short to medium term
6	Cross-cutting Role of NBI in Supporting Collaboration	NBI to identify existing company NDP initiatives that can be scaled up, or that could benefit from collaborative business action. NBI to further support implementation between business and government
7	Fighting Corruption	In partnership with relevant institutions, support the development of a collective business voice that tackles corruption in the public and private sector. This anti-corruption alliance to report corruption and highlight best practices in reducing corruption
8	Education, Training & Innovation	Government should partner with the private sector to raise the level of R&D, with resources targeted towards building the research infrastructure required by a modern economy
9	ICT, Water & Transport	Embark on private sector water conservation programmes, in line with national government efforts
10	Education, Training & Innovation	Basic education: Bolstering teacher training
11	ICT, Water & Transport	Work with water service authorities to improve potable water and blue drop performance
12	Environmental Sustainability	Engage on South Africa's waste legislation to address impediments to SMME development within waste recycling and the waste value chain



Strengthen Partnerships with Local Government

Strengthen partnerships between the private sector and local government, drawing on existing public and private sector initiatives.



Partner with Municipalities to address Wastewater Treatment

Partner with wastewater treatment works to improve sewage treatment capacity and green drop performance.



Enhance Relationships between TVET Colleges and Industry

Build a strong relationship between the TVET college sector and industry in support of graduate placement and employability.



Action Plan

The NBI adopted the top 6 actions into our strategy and the voluntary action plan, as well as conducted additional workshops on the top 3 actions.